TAYLORS LAKES PRIMARY SCHOOL 5258

School Strategic Plan 2010 -2013



Endorsement by School Principal	SIGNED NAMEPeter Reading DATE
Endorsement by School Council	SIGNED NAMEWilliam Cornwell DATE School Council President signs indicating that the School Strategic Plan has been endorsed by School Council
Endorsement by Regional Network Leader	SIGNED NAME DATE

School Profile

At Taylors Lakes Primary School we strive for excellence in education, through purposeful interaction, a challenging teaching and **Purpose** learning environment for all, encouraging learning for life, and helping prepare our students for a positive and responsible role in Australian society. Our school is driven by strong values and belief that every student can achieve success. This underpins a productive and highly inclusive school culture that is focused on ensuring effective and enriched teaching and learning of all students and continuous improvement of teaching pedagogy to improve student learning outcomes. We support the development of autonomous learners with the knowledge, skills and behaviours to: **Values** develop an understanding of their strengths and potential learn with and from peers, which includes seeking and responding appropriately to feedback increasingly manage their own learning and growth by reflecting on their own learning and setting their own learning goals develop resilience and behaviours which support learning recognise and enact the Victorian Essential Learning Standards learning principles within and beyond the school. (*Learning for all, Pursuit of excellence, Engagement and effort, Respect for evidence and Openness of mind). The achievement of these outcomes requires the creation of a school and classroom culture where all students are respected and valued as individuals with the capacity to learn and think and where self regulated effort in learning is promoted. **Our School Values** BEHAVIOURS **VALUES BEHAVIOURS VALUES** Getting along Being trustworthy **TOLERANCE** Co-operating HONESTY Being sincere Playing by the rules Showing common sense Being accountable Being organised Showing persistence **EXCELLENCE** RESPONSIBILITY Understanding Having pride consequences of actions Doing your best Using self control Being supportive Belonaina CARE & Having self worth INCLUSION Showing compassion RESPECT Respecting property Being accepting

and others

Environmental Context

Taylors Lakes Primary School is one of the larger primary schools in the north western City of Brimbank. Our school has maintained a consistent enrolment in excess of 600 students for many years now and it is expected that in 2010 our enrolment will again be in the range of 610 – 620 students.

Our school was established in 1989 and is located on an attractive, treed site that fits well with the local environment. Our buildings, play areas and gardens are extremely well maintained and provide the facilities and physical environment to support effective learning.

The school is centrally located within the developed residential area of Taylors Lakes. We share a large site with Taylors Lakes Secondary College while the Barbary Crescent Kindergarten is located on our site.

Our school enjoys a strong reputation within the community. An atmosphere of mutual trust and respect with shared educational responsibility between parents, teachers and students has developed.

The recognized features of the school which assist students in the pursuit of positive learning outcomes include:

- The delivery of a broad inclusive, curriculum.
- The existence of a safe, attractive and caring environment.
- Open lines of communication throughout the school community.
- High parental expectations and level of involvement in every aspect of school life.
- Financial management that ensures the provision of well-resourced programs.
- A highly skilled and professional staff, committed to improving students' learning and teaching practice.
- The ongoing evaluation of the school's programs and practices.

Strategic Intent

	To maximise the numeracy and literacy learning and educational	Every student to improve at least one full VELS level every two years.	Coaching staff in effective literacy and numeracy
T p w les	outcomes of every student. To maximise the instructional capability of all staff. WMR Goals To build high performing bedagogically skilled teams which are led by instructional eaders to achieve improved student learning outcomes for all students P-12 with a strong focus on literacy and numeracy. Student learning goals as stated in the WMR Blueprint.	 Every student deemed capable to be performing at or above the expected SFO and NAPLAN band. Every student deemed "at risk" will have an individual learning plan. Set and achieve appropriate learning goals on the staff personal PD plans. WMR Targets Assessment of Reading At end of 2012 Year Prep -100% of students at or above Level 5* Year One - 100% of students at or above Level 15* Year Two - 100% of students at or above Level 20* *Students deemed capable as defined by assessment of reading NAPLAN: Reading and Number All students in Years 3, 5, to be at or above the year-level appropriate Band (Bands 3, 5,) together with the following expectations: *Students deemed capable as defined by 	teaching & learning strategies Explore explicit teaching strategies and instructional models e.g. e5 Shared language around teaching and learning. Funding for teacher professional leave. Record all PD and map against school goals and targets. Provide in school opportunities for collaborative reflection on practice. Enhance pedagogical practice focusing on literacy and numeracy. Use the ESL continuum to record progress

		VELS Teacher Judgements: Reading and Number: All students to be at or above the expected year-level standard			Student learning strategies as stated in the WMR Blueprint.
		Year level (end)	Reading	Number	
		2	100% at or above 2.00	100% at or above 2.00	
		4	100% at or above 3.00	100% at or above 3.00	
		Demon Continu	strate improvement a ıum	gainst the ESL	
		Year level	Reading	Number	
		3	20% above Band 3	20% above Band 3	
		5	20% above Band 5	20% above Band 5	
Student Engagement and Wellbeing	 To provide a safe, caring and stimulating learning community for all students. To reduce student absences. 		Continuous improver Data. In particular: ATS Survey – Wellbe Relationships items. Parent Opinion – Stu items.	eing and Student	Building self – esteem in students ,Individual Learning Plans(for students deemed "at risk") developed with teachers and parents. Investigate resilience programs such as

WMR Goals

Every network school to be a vibrant learning community with positive management and engagement strategies that enable improved student learning outcomes in relation to student attendance and engagement.

Student Engagement and Wellbeing goals as stated in the WMR Blueprint.

WMR Targets

Attendance:

The network mean average absence rates to be no more than: Prep-6 (12 days) and Years 7 - 12 (13 days)

Attitudes to School Survey (ATSc):

Year	Variable	Minimum target network mean by 2012
5-12	Student Morale Student Safety School Connectedness Teacher Effectiveness Stimulated Learning	All schools in our network are ranked in the top 25% in the state for these variables.

Parent Opinion Survey (POS):

Year	Variable	Minimum target network mean by 2012
P-12	Stimulating Learning General Satisfaction	All schools in our network ranked in the top 25% in the state for these variables.

School Organizational Health Questionnaire

"Bounce Back".

Develop and implement a diverse range of programs and strategies to meet the specific needs of our school communities and achieve improvement in student safety and engagement.

Whole school approach to student wellbeing, (not individual teachers) using Framework for Student Support Services

Student Engagement and Wellbeing strategies as stated in the WMR Blueprint.

		(SOHQ)	:		
		Year	Variable	Minimum target network mean by 2012	
		P-12	Student Motivation	All schools in our network ranked in the top 25% in the state for these variables.	
		į.	mproved the attend dentified refugee st vith interrupted sch	tudents and students	
	 Support all students in their transition into, through and out of the school. WMR Goals To apply successful transition programs, with a focus on 		Continuous improven neasure on the Pare		Increased communication and interaction with local kindergartens.
		WMR Targets Parent Opinion Survey (POS):		Develop and implement strategic transition programs (P-6) which improve student outcomes.	
Student Pathways and Transitions Student re the educate employme	student retention, to maximise the education, training and employment options for all	Year	Variable	Minimum target network mean by 2012	Student Pathways and Transitions strategies as stated in the WMR Blueprint
	students in the Keilor/ St Albans network.	P-12	Transitions	6.5	-
			General Satisfaction	6.5	

SCHOOL STRATEGIC PLANNER 2010- 2013: INDICATIVE PLANNER

Key Improvement Strategies (Prioritised KIS across the three student outcomes areas)	Actions	Achievement Milestones (Changes in practice and behaviours)
STUDENT LEARNING Coaching staff in numeracy & literacy :effective teaching & learning strategies. Explore explicit teaching strategies and instructional models e.g. e5 Shared language around teaching and learning. Funding for teacher professional leave. Record all PD and map against school goals and targets. Provide in school opportunities for collaborative reflection on practice.	 Year 1 Create engaging physical learning environments. Leadership Capacity training. Continue working with maths consultant, Anne Thorp on a weekly basis. Strong focus on developing numeracy across the school. Apply for teacher professional leave. Continue to record PD. Initiate Numeracy Coach position Targeting ESL students Continue with WMR Initiatives Use data to inform planning. Professional Learning in E5 – exploration of the instructional model. Allow a cross section of teams and members of teams to go to different PL and then come back and share info. Moderation to ensure common understandings and to help with future planning and assessment. Continue to explicitly teach Literacy & Numeracy. Integrate Ultranet in school's core purpose & beliefs. Identify & support staff in completing appropriate Ultranet Online Professional Learning & help modules. Establish learning circles focussing on developing & sharing expertise in Web 2.0 	 Classroom libraries Conferencing happening Reading/maths journals All staff use maths model Teachers, through coaches & consultant, improving their teaching practice Curriculum planning reflects the needs of ESL students. All staff responsible for attending relevant Literacy/Numeracy PD as directed by WMR & providing feedback to other staff & showing improved practice. PD plans reflect the goals & actions of our school's Strategic Plan. Instructional school leaders actively participate in literacy and numeracy walks, work strategically with school coaches/ coordinators and drive school improvement. Assessment on Demand is used . All staff have a shared vision of how the Ultranet is linked to improving learning & teaching. Teachers meet regularly to develop curriculum plans, learning sequences & resources for online sharing through the Ultranet.

	 applications. Develop clear & agreed expectations around quality curriculum planning & delivery linked to collaborative online development. Teacher Performance & development Plans include use of the Ultranet where appropriate to support professional learning goals. Continue with WMR Initiatives Strong instructional school leaders drive literacy and numeracy teaching throughout network schools and develop shared network common goals for literacy and numeracy which are articulated in each school's Annual Implementation Plan. Use data at every level (region, network, school and classroom) to analyse student learning and inform the actions that need to be taken. Every school has a literacy and numeracy 	All teachers regularly use the Ultranet to monitor student progress. All teachers have worked with students to develop learning goals/and possibly portfolios through the Ultranet. The following networks are attended by staff: Regional Coaches Network Assistant Principal Network School based Coaches Network Attendance at the following networks:
	coach/ coordinator Strong professional learning networks have been established and are working towards meeting network goals	 Early Years Teachers Network Middle Years Network
Year 2	 Using the E5 model Developing a culture of reflection, intrinsic in everyday teaching practice. Continue with Literacy & Numeracy Coach Allow a cross section of teams and members of teams to go to different PL and then come back and share info. Moderation to ensure common understandings and to help with future planning and assessment. Continue with WMR Initiatives Continue to build the Leadership Capacity 	 All staff demonstrating use of Numeracy & Literacy coaching ideas in classrooms. Team planning has a link to student performance data. All staff using the E5 instructional model in their teaching practice & planning. Weekly teacher professional learning discussions include reflective practice & moderation. Regular entries in teachers' reflective journals.

		of teachers. Continue professional learning in Literacy & Numeracy. Network Key Improvement Strategies embedded in our school.	 Stage 4 – Performance & Development Culture Framework.
	Year 3	 Build on developing continuity of planning across the school. Allow a cross section of teams and members of teams to go to different PL and then come back and share info. Moderation to ensure common understandings and to help with future planning and assessment. Continue with WMR Initiatives Succession planning – train more staff as Literacy & Numeracy coaches Review Network Strategic Plan and analyse network data. Use the e5 Instructional Model. 	 Team moderation groups meeting regularly and all student assessment showing moderation influences. Teacher performance plans demonstrating use of performance data for planning.
	Year 4	 Allow a cross section of teams and members of teams to go to different PL and then come back and share info. Moderation to ensure common understandings and to help with future planning and assessment. Continue with WMR Initiatives Develop next Strategic Plan 2013 - 2016 	 Professional Learning Teams meeting regularly with discussion focused on pedagogical issues. Stage 5 Performance & Development Culture Framework.
 STUDENT ENGAGEMENT & WELLBEING Building self – esteem in student's Individual Learning Plan developed with teachers and parents. Investigate resilience programs such as "BounceBack". 	Year 1	 Initiate a school approach to ILP's. Explore resilience program "Bounce Back". Student Social Workers continue to work on developing programs(FiST) Social Work students continue social skills program with Preps. Consistent approach by staff when dealing with student's behaviour (inside & outside) 	 Initiating the "Bridges Programs in Literacy & Numeracy Classroom rules/ expected behaviours consistent across the school. Grade 5/6 trialling the "Bounce Back" program to improve Student Attitudes Survey data.

	 Continue with "Learning To Learn" P-6 at the beginning of the year. All teachers to have high expectations – raising standards Buddies program to continue Preps with G4's & perhaps extended to G 1's with G 5's. Continue the Chaplaincy program Children with high absent rates need to be looked at – continue with notes home. Perhaps have awards for attendance. Continue with "It's Not Okay To Be Away". Investigate programs for students "at risk", but not funded by the D&I program. Create opportunities for student leadership. Test export of data from current package/implement use of CASES 21 to collect attendance data. WMR Iniatives: Strong instructional leaders to drive positive & engaging learning environments which are conducive to improved student engagement and wellbeing data 	 The lunchtime programs – provide activities for children who don't socialise well with somewhere to go and there is direction and support. Absenteeism rate lowered. All teachers record attendance online as part of daily practice. Schools use state, network and individual data to reflect on practice. Student Mapping Tool used Build on capacity within the network to develop personnel to focus on students at risk. The following network is established and attended by AP -SWO
Year 2	 Investigate a School motto and song. Revisit grade 5 & 6 (Middle Years) strategies. Consolidate our school's approach to ILP's. Develop & resource programs for students deemed "at risk". Continue the Chaplaincy program Key improvement strategies embedded. Develop agreed student behaviour management protocols. 	Student Engagement and Wellbeing Network All staff using ILP's for students deemed "at risk". All teacher performance plans showing application of student engagement initiatives in practice.
Year 3	Year of refinement.	All staff understand and use new

		 Review & modify programs for "at risk" students. Modify our school's approach to ILP's Continue the Chaplaincy program Review Network Strategic Plan and analyse data. Implementation of agreed student behaviour management protocols. 	student behaviour protocols in classrooms and playgrounds.
	Year 4	 Year of review Evaluate our school's approach to ILP's. Continue the Chaplaincy program Develop next Strategic Plan 2013 - 2016 	 All staff participate in our school's self evaluation process.
STUDENT PATHWAYS & TRANSITION Increased communication and interaction with local kindergartens.	Year 1	 Allow kinders to access our classrooms, computer lab/ library/ art room Step Up Day – Transition between grade levels. Children go to a different teacher in (not necessarily their teacher for the following year) their new group. Mixes can be looked at, to see if combinations of children work. This could also be done by rotating "new groupings" between their current teachers. Once we know our teachers' roles for next year, perhaps we could have a briefing about specific children we will be teaching from their current teacher. Innovative programs driven by strong instructional leaders. 	Smoother transition between grades. Develop best practice to achieve improved Student pathway & Transition data.
	Year 2	 Our Keilor /St AlbansNetwork's key improvement strategies embedded in our teaching practice. 	Our school uses state, network and individual data to reflect on practice. Student Mapping Tool used in our school. Stronger links developed between:

		P) Primary schools and secondary colleges (Year 6-7) Secondary colleges sharing data and best practice
Year 3	 Year of refinement Review Network Strategic Plan Analyse Network data. 	 Staff use our Network's data to inform future planning.
Year 4	Year of reviewDevelop next Strategic Plan 2013 - 2016	 All staff participate in our school's self evaluation process.